# K. J. SOMAIYA INSTITUTE OF MANAGEMENT STUDIES AND RESEARCH, Vidyavihar, Mumbai- 400077

# Program: PGDM (HR) & MMS (HR) (Batch2018-20) Trimester-IV Subject: Competency Management (End Term Examination)

Maximum Marks: 50 Date: 16th September 2019

**Duration: 3 hours** 

### Instructions

1. Attempt all Questions

## **QUESTION 1 any two (15 Marks)**

1. As a head of the HR function in your organization you are convinced that Competency Assessment and Development of Key talent based on Individual Development Plan is the way forward. Build a rationale for adopting Competency Assessment for developing the talent of your organization to take on leadership roles. Prepare a suitable proposal for approval in the Board meeting the senior leadership. Enumerate the varied use of Assessment Center data in varied HR functions and organizational process.

#### **QUESTION 2 (10 Marks)**

You are a Lead Consultant for the conduct of Assessment Centers. You have been tasked to put a team of assessors in place to lead this initiative. Identify competencies needed for being a assessor for an Assessment Center and Development center. For any one competency, write a list of behavioral descriptors to explain the different proficiency levels

### QUESTION 3 any three (30 Marks)

Write short notes on any three of the following:

- 1. Importance of Assessor Training in an Assessment Center.
- 2. ORCE
- 3. Enumerate the errors in the conduct of Assessment Centers.
- 4. Enumerate the use of different methods used in a assessment center.

End of Paper
--------------