## K. J. SOMAIYA INSTITUTE OF MANAGEMENT STUDIES AND RESEARCH,

## Vidyavihar, Mumbai- 400077

Program:PGDM(RM) (Batch2016-18), Sem-2

**Subject: Cost & Management accounting** 

(End term Examination)

MARKS- 50 Time-3 hours Date:- /01/2017

### **INSTRUCTIONS**

- 1) Write your assumptions wherever necessary
- 2) Question no .1. is compulsory ,Attempt any THREE questions from the remaining questions.

Q.1A) ABC LTD is manufacturing 2 products "p" and "Q". The management has the option to alter the sales mix of the two products from out of the following options.

| OPTIONS | PRODUCT P | PRODUCT Q |
|---------|-----------|-----------|
| I       | 800       | 600       |
| II      | 1,600     | -         |
| III     | -         | 1,300     |
| IV      | 1,100     | 500       |

The per unit data is as follows:-

|                     | PRODUCT P | PRODUCT Q |
|---------------------|-----------|-----------|
| Direct material     | 25        | 30        |
| Direct labour hours | 10        | 12        |
| Selling price       | 75        | 90        |

Direct labour rate is Rs 2/- per hour. Variable overhead for both the products is 100% of direct labour cost. Fixed overheads for both the products is Rs 10,000/-

You have to evaluate the options and decide on the most profitable option.

(15 MARKS)

Q.1B) What are the ways to improve P.V.Ratio .Also explain the Limitations of P.V.Ratio.

(5 MARKS)

# Q.2) The product of a company passes through three different processes. The data is as follows:-

| PARTICULARS      | PROCESS 1 | PROCESS 2 | PROCESS 3 |
|------------------|-----------|-----------|-----------|
| Materials        | 12,000/-  | 8,000/-   | 4,000/-   |
| Direc t Labour   | 16,000/-  | 12,000/-  | 6,000/-   |
| Machine expenses | 2,000/-   | 2,000/-   | 3,000/-   |
| Other factory    | 3,500/-   | 3,800/-   | 4,200/-   |
| Expenses         |           |           |           |

| Normal Loss                  | 2%           | 5%           | 10%          |
|------------------------------|--------------|--------------|--------------|
| Scrap value per<br>100 units | Rs 10/-      | Rs 10/-      | Rs 80/-      |
| Output of each process       | 19,500 units | 18,800 units | 16,000 units |

20,000 units were introduced in process 1 at a price of Rs 20,000/-

Prepare the necessary accounts.

(10 MARKS)

# Q.3) Prepare a Cash Budget for three months ending 30 June 2016.

| Months   | Sales(Rs) | Materials(Rs) | Wages(Rs) | Overheads(Rs) |
|----------|-----------|---------------|-----------|---------------|
| February | 14,000    | 9,600         | 3,000     | 1,700         |
| March    | 15,000    | 9,000         | 3,000     | 1,900         |
| April    | 16,000    | 9,200         | 3,200     | 2000          |
| May      | 17,000    | 10,000        | 3,600     | 2,200         |
| June     | 18,000    | 10,400        | 4,000     | 2,300         |

Credit terms are as follows:-

1)Sales and Debtors-10% of sales are on cash basis,60% of credit sales are collected in next month and the balance in the following month.

2)Creditors -Materials 2 months Wages ¼ month Overheads ½ month 3)Opening cash balance for the month of April is Rs 6,000/-. 4) Plant and Machinery installed at Rs 96,000/-. The monthly instalment of Rs 2,000/- payable from April onwards. 5) Dividend of Preference Share Capital of Rs 2,00,000/- @5% payable on 1 st June. 6) Advance received Rs 9,000/- on sale of vehicle in June. 7)Income tax of Rs 2,000/- paid in June. (10 MARKS) Q.4) Write short notes on any TWO. (10 MARKS) 1) Features of Process costing 2) Zero base Budgeting 3) Assumptons and Limitations of BEP analysis

4 ) Differentiate Between Cost Accounting and Management Accounting.

Q.5) Ameya Ltd is manufacturing three different products A,B,C using the same

raw materials. The following data of the company is available for analysis:-

| Particulars                       | Product A         | Product B         | Product C         |
|-----------------------------------|-------------------|-------------------|-------------------|
| Materials per unit                | Rs 40             | Rs 50             | Rs 64             |
| DIRECT LABOUR                     |                   |                   |                   |
| Dept 1(@10/-per<br>hour)          | 1 hour per unit   | 1.2 hour per unit | 1.5 hour per unit |
| Dept 2(@12/-per<br>hour)          | 0.5 hour per unit | 1 hour per unit   | 1 hour per unit   |
| Dept 3(@15/-per<br>hour)          | 0.8 hour per unit | 1 hour per unit   | 1.2 hour per unit |
| Variable overhead per unit        | Rs 12             | Rs 11             | Rs 16             |
| Selling Price per<br>unit         | Rs 100            | Rs 130            | Rs 175            |
| Current Annual Production (units) | 30,000            | 40,000            | 25,000            |
| Forecast of Sales(units)          | 50,000            | 40,000            | 30,000            |

1)Fixed overheads Rs 25 lakhs per annum.

Labour available in Department 2 is in short supply and cannot be increased.

Prepare the following statements:-

- a)Statement of contribution and profit for all products
- b)statement of Profitability taking into account the present situation and the

revised statements after the changes recommended by you. (10 MARKS)