

Dr. Shantilal K. Somaiya School of Commerce and Business Studies

QUESTION PAPERS

BRANCH: Bachelor of Business Management	SEM: II
	MAR/APR-2024

Sr. No.	Subject	Available
1.	231U06C201 – Business Environment & Management	
2.	231U06C202 – Cost Accounting	
3.		
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14.		
15.		





Semester (December 2023 to April 2024)
Examination: End Semester Examination April 2024 (UG Programmes)

Programme code: 06
Programme: BBM

Name of the Constituent College: S K Somaiya College

Course Code: 231U06C201

Name of the Course: Business Environment and Management

Duration: 2 Hrs.

Instructions: 1)Draw neat diagrams 2)Assume suitable data if necessary

Que	esti		Max.	СО
on I		·	Marks	Attainment
Q.	.1.	CASE STUDY:	15	CO1,2,3,4
8		Ratan Tata spearheaded the globalization of the Tata Group, transforming it from a primarily India-centric conglomerate into a global powerhouse. His leadership style is characterized by a long-term perspective, commitment to ethical business practices, and a focus on sustainable growth. He emphasized the importance of innovation and technology, pushing the group to enter new industries and invest in research and development. His foresight led to the group's expansion into diverse sectors, including steel, automobiles, information technology, telecommunications, and more. Under his leadership, Tata acquired iconic global brands such as Jaguar Land Rover, Tetley, and Corus Steel, expanding the group's footprint across industries and geographies. Ratan Tata was known for fostering innovation and encouraging risk-taking within the organization. One of the most talked-about initiatives under Ratan Tata's leadership was the development and launch of the Tata Nano, often referred to as the "world's cheapest car." The Nano aimed to provide an affordable and safer alternative to motorcycles for millions of people in India. While the project faced challenges, including criticism for safety concerns and market perception issues, it showcased Tata's commitment to innovation and his willingness to take on ambitious projects.		
Q.1.	.A	Explain the different types of leadership styles.	07	
		AND	08	
Q.1.I		Discuss the type of leadership followed by Ratan Tata.		
Q.2	.A	Describe the scope and nature of the business environment.	15	CO1
		OR		
Q.2	.B	Provide examples of different types of e-commerce.	15	CO2
Q.3.		Elaborate the product departmentation and process departmentation with an appropriate diagram.	15	CO3

	OR		
Q.3.B.	Critically assess how wide and narrow spans of control impact communication, decision-making, and employee supervision within an organization.	15	CO3
Q.4.A.	Assess the implementation of green management practices in enhancing corporate sustainability.	15	CO4
	OR		
Q.4.B.	Critically evaluate the impact of corporate social responsibility (CSR) initiatives on business performance.	15	CO4



Semester (November 2023 to March 2024)

Examination: End Semester Examination March/April 2024 (UG Programmes)

Programme code: 06
Programme: BBM

Name of the Constituent College:
S K Somaiya College

Course Code: 231U06C202

Name of the Course: Cost Accounting

Duration: 2 Hrs.

Maximum Marks: 60

Instructions: 1)All questions are compulsory

Questio 'n No.			Max. Marks	CO
Q.1. A	From the following particulars, prepare a statement o year 2021.	f cost for the	15	CO1
	Particulars	Amount		
	Opening stock of raw materials	50,000		
	Raw material returned to suppliers	4,000		may make the or
	Wages paid to productive workers	36,000		g
	Wages paid to non-productive workers	4,000		es and an angle of the second
	Rent of workshop	5,000		
	Repairs to plant	1,200		
	Office expenses	3,000		
	Advertisement expenses	2,400		
	Purchase of material	1,40,000		
	Closing stock of material	38,400		
	Staff salaries	10,000		
	Carriage on purchases	1,000		
	Carriage on sales	3,000		
	Fuel, gas, water etc.	2,000		
	Depreciation on machinery	2,800		
	Direct expense	1,600		
	OR			
Q.1. B	At 90% capacity, ABC Ltd. produces 10,800 units and incurred th	15	CO 2	
	under			
		ost per Unit		
	Direct Material	7		
	Direct Labour	5 4.50		
	Other Variable Expenses	(40% variable)		
		(75% variable)		
	0	(20% variable)		
	Selling price per unit 60.			
	Prepare Flexible Budget for 70%, 80% and 100% utilisation of the cap			
72 4	Calculate from the following data:		15	CO3
Q.2. A	I. Material cost variance,		1.5	003
	Material cost variance, Material price variance,			
	III. Material usage variance, and			
	IV. Material mix variance			

	Material	Standard Price (Rs)	Standard weight per unit of output (lb.)	Actual weight for output of 36 units (lb.)	Actual price per lb. (Rs)		
	X Y	10 2	2 4	72 108	12		
	Z	5	3	126	4		
· · · · · ·	OR		9	306			
Q.2. B	Find out labour cost variances, labour rate variance and labour efficiency variance. Standard Output 1000 units Rate of payment @ Rs 6 per unit 8,000 Time Taken 50 hours Actual 1,200 units Wages paid with bonus Rs 40 hours					15	CO 3
Q.3. A.	From the following particulars calculate: a) P/V ratio b) Break- even point c) Margin of safety d) Sales required to earn a profit of Rs. 1,50,000 e) Profit when sales are of Rs. 10,00,000 f) Margin of safety if company is earning profit of Rs. 2,00,000 Fixed cost- Rs 1,50,000 Profit- Rs 1,00,000 Sales- Rs 5,00,000				15	CO4	
Q.3. B.	OR A manufacturing company makes two products- Luxury and deluxe.				15	CO4	
	Particulars		Luxury	Delux	e		
	Sales		2,00,000	1,60,0	00		
	Variable cos	t	1,20,000	1,32,0	00		
	Fixed cost		40,000	32,000)		
	Profit/loss		40,000	(4000)			
	The managing director has suggested that deluxe should be dropped. The following conditions are given, what would be your opinion. i. His decision has no effect on sales of luxury. ii. By using vacant space, the sale of luxury could be increased by Rs. 1,00,000. The extra production would lead to increase in total fixed cost to Rs. 76,000 iii. If deluxe is discontinued fixed cost would be nil for the product						
Q.4	Write the following concepts (5 Marks each)				15		
1.		cost accounting					Col
2. 3.	Fixed cost	1		-			COS
J.	Factory overh	reads					COI